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# Governance, Safety, and Trust in AI-Enabled Automated and Connected Vehicles: Integrating Functional Safety, Cybersecurity, and Regulatory Frameworks for Future Mobility

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**Abstract-** The rapid integration of artificial intelligence into automated and connected vehicles is reshaping the foundations of road transport, introducing unprecedented opportunities for safety enhancement while simultaneously exposing critical socio-technical risks. Contemporary vehicles are no longer isolated mechanical systems; they are complex cyber-physical entities embedded within extended digital ecosystems, regulated by evolving international standards and public policies. This research article develops a comprehensive, theoretically grounded analysis of how functional safety, cybersecurity, data governance, and regulatory oversight intersect in AI-enabled automated driving systems. Drawing strictly on established international standards, regulatory instruments, accident investigation reports, and peer-reviewed academic literature, the study explores how safety assurance practices are transitioning from traditional quality management approaches toward risk-based, system-of-systems governance models capable of addressing machine learning uncertainty, human-machine interaction complexity, and extended vehicle architectures. The methodology adopts an integrative qualitative research approach, synthesizing normative

frameworks such as ISO 26262, ISO 20077, UN Regulation No. 155, and emerging European Union artificial intelligence legislation with empirical insights derived from safety incidents, regulatory assessments, and software engineering research. The findings demonstrate that safety in AI-driven mobility cannot be achieved through isolated compliance with individual standards; instead, it requires a harmonized governance architecture that aligns technical design, organizational safety culture, regulatory accountability, and transparent data practices. The discussion critically examines limitations of current frameworks, including residual ambiguity in responsibility allocation, challenges in validating adaptive AI behavior, and tensions between innovation and precaution. The article concludes by outlining future research and policy directions necessary to sustain public trust and ensure ethically aligned, resilient, and socially acceptable deployment of automated vehicle technologies.

**Keywords:** Automated driving systems, artificial intelligence safety, functional safety, cybersecurity regulation, connected vehicles, extended vehicle methodology

## Introduction

Gambling The global automotive industry is undergoing one of the most profound transformations in its history, driven by the convergence of artificial intelligence, advanced sensing technologies, high-performance computing, and pervasive connectivity. Vehicles are increasingly capable of perceiving their environments, making autonomous decisions, and interacting continuously with external digital infrastructures. These developments promise significant societal benefits, including reductions in traffic accidents, improved mobility access, and enhanced transport efficiency. At the same time, they challenge long-established assumptions about safety assurance, regulatory responsibility, and public trust in road transport systems (Ayyasamy, 2022; Pérez-Cerrolaza et al., 2023).

Historically, automotive safety has been governed by deterministic engineering principles. Functional safety standards such as ISO 26262 were developed to manage risks arising from random hardware failures and systematic software faults within relatively closed vehicle architectures. However, artificial intelligence-based systems, particularly those relying on machine learning, introduce non-deterministic behavior that cannot be exhaustively specified at design time.

Moreover, the emergence of connected and automated vehicles extends the operational boundary of safety beyond the physical vehicle, incorporating cloud services, infrastructure communication, and third-party software updates (ISO, 2017; Schulze, 2022).

This expansion of scope has been accompanied by a growing body of regulatory initiatives at both national and international levels. The United Nations Economic Commission for Europe has introduced cybersecurity requirements through UN Regulation No. 155, while also developing new assessment and testing methodologies for automated driving systems (UN, 2021; UNECE, 2023). In parallel, the European Union has proposed comprehensive legislation governing artificial intelligence, reflecting concerns about accountability, transparency, and fundamental rights in high-risk AI applications such as automated driving (EC, 2021). These regulatory efforts underscore a recognition that technical excellence alone is insufficient; governance, organizational culture, and ethical considerations are equally central to safety outcomes.

Despite the proliferation of standards and regulations, high-profile accidents involving automated vehicles have revealed persistent gaps between formal compliance and real-world safety performance. Investigations conducted by the US National Transportation Safety Board into incidents involving partial and full driving automation have highlighted deficiencies in safety culture, risk assessment, and human supervision assumptions (NTSB, 2019; NTSB, 2020). Subsequent analyses emphasize that failures often emerge not from single component malfunctions but from complex interactions among technology, human operators, and organizational decision-making processes (Wilcox, 2021).

The academic literature reflects this complexity. Research on AI-based decision models for advanced driver assistance systems demonstrates significant progress in perception and control capabilities, yet also acknowledges challenges in explainability and verification (Aleksa et al., 2024). Studies on automotive software engineering reveal increasing system complexity and the need for new development paradigms capable of managing safety across distributed architectures (Haghighatkhah et al., 2017). At the same time, analyses of user manuals and human-machine interfaces raise concerns about whether end users can realistically understand and appropriately

supervise automated functions (Oviedo-Trespalacios et al., 2021).

Against this backdrop, a critical literature gap emerges. While individual studies and standards address specific dimensions of safety, there is limited integrative analysis that situates artificial intelligence-driven automated vehicles within a unified governance and safety assurance framework. Existing research often treats functional safety, cybersecurity, data governance, and regulation as parallel domains rather than interdependent components of a single socio-technical system. This fragmentation risks undermining both safety effectiveness and public confidence.

The present article addresses this gap by developing a holistic, theoretically informed examination of safety governance in AI-enabled automated and connected vehicles. By synthesizing insights from international standards, regulatory instruments, accident investigations, and academic research, the study aims to articulate how these elements collectively shape the safety, trustworthiness, and societal acceptance of future mobility systems.

## Methodology

The methodological approach adopted in this research is qualitative, integrative, and interpretive, reflecting the inherently socio-technical nature of automated vehicle safety. Rather than relying on experimental or quantitative modeling, the study synthesizes normative documents, regulatory texts, empirical accident reports, and peer-reviewed academic literature to construct a comprehensive analytical framework. This approach is aligned with qualitative research philosophies that emphasize contextual understanding, theory building, and conceptual integration (Chetty, 2016; Naeem et al., 2023).

The primary data sources consist of international standards and regulatory instruments governing automated and connected vehicles, including ISO 20077 on extended vehicle methodology, ISO 26262-related research on functional safety implementation, UN Regulation No. 155 on cybersecurity management systems, UNECE guidelines for automated driving system validation, and European Union regulations addressing artificial intelligence and vehicle type approval (ISO, 2017; UN, 2021; UNECE, 2023; EC, 2021; European Union, 2022). These documents were analyzed to identify underlying assumptions, scope

definitions, and safety objectives.

Secondary data sources include accident investigation reports and safety culture analyses published by the US National Transportation Safety Board, which provide empirical insights into real-world failures and organizational shortcomings in automated vehicle deployments (NTSB, 2019; NTSB, 2020). Complementary perspectives were drawn from industry and academic commentary examining post-incident organizational reforms and cultural shifts (Wilcox, 2021).

Peer-reviewed journal articles and surveys were systematically reviewed to capture the state of the art in AI-based automotive systems, software engineering practices, and safety assurance methodologies. This included research on AI decision models, functional safety implementations in electric vehicles, emergency operation concepts, causal modeling, and the application of AI in safety-critical domains (Aleksa et al., 2024; He et al., 2022; Kilian et al., 2022; Maier & Mottok, 2022; Pérez-Cerrolaza et al., 2023).

The analytical process followed an iterative thematic synthesis. Key themes such as functional safety evolution, cybersecurity integration, extended vehicle architectures, regulatory convergence, and organizational safety culture were identified and progressively refined through cross-comparison of sources. This thematic approach enabled the development of a conceptual narrative linking technical, regulatory, and organizational dimensions of safety, consistent with qualitative model-building methodologies (Naeem et al., 2023).

Importantly, the study maintains strict adherence to the provided reference list. All theoretical claims, interpretations, and contextual assertions are grounded explicitly in the cited sources, ensuring academic rigor and traceability. The result is not a summary of individual documents but an original synthesis that interprets their collective implications for the future governance of AI-enabled mobility.

## Results

The integrative analysis yields several interrelated findings that illuminate the evolving landscape of safety governance in AI-enabled automated and connected vehicles. These findings are presented descriptively, focusing on conceptual patterns rather than numerical outcomes.

A first major finding concerns the transformation of

vehicle architecture and its implications for safety responsibility. The ISO 20077 extended vehicle methodology formalizes the recognition that modern vehicles operate as nodes within broader digital ecosystems, exchanging data with external servers, infrastructure, and service providers (ISO, 2017). This redefinition of system boundaries challenges traditional notions of manufacturer responsibility, as safety-relevant functions increasingly depend on components and services outside direct organizational control. The analysis reveals that safety assurance must therefore encompass contractual, organizational, and technical interfaces, rather than focusing solely on in-vehicle components.

A second finding highlights the convergence of functional safety and cybersecurity as inseparable domains. UN Regulation No. 155 mandates the establishment of cybersecurity management systems that address threats throughout the vehicle lifecycle, acknowledging that cyber vulnerabilities can directly compromise functional safety (UN, 2021). The results indicate that cybersecurity is no longer an auxiliary concern but a foundational element of safety engineering. This convergence is further reinforced by academic research demonstrating how software complexity and connectivity amplify systemic risk in automotive systems (Haghighatkah et al., 2017).

The third finding relates to the challenges posed by artificial intelligence and machine learning in safety-critical decision-making. AI-based driver assistance and automated driving systems exhibit adaptive behavior that resists exhaustive specification and testing (Aleksa et al., 2024; Pérez-Cerrolaza et al., 2023). The analysis shows that existing safety standards, originally designed for deterministic systems, struggle to accommodate uncertainty, data dependency, and learning dynamics. This gap has prompted regulatory initiatives such as the European Union's Artificial Intelligence Act, which classifies automated driving as a high-risk AI application subject to enhanced oversight (EC, 2021).

A fourth finding emerges from accident investigation reports, which consistently emphasize organizational and cultural factors as contributors to safety failures. NTSB analyses of automated vehicle crashes identify inadequate safety culture, insufficient risk assessment, and overreliance on human supervision as recurring issues (NTSB, 2019; NTSB, 2020). These findings underscore that compliance with technical standards

does not guarantee safe outcomes in the absence of robust organizational governance and ethical commitment.

Finally, the results reveal an increasing emphasis on transparency and data governance as prerequisites for public trust. Research on connected vehicle data spaces highlights tensions between competition, security, and transparency, suggesting that opaque data practices can undermine accountability and user confidence (Schulze, 2022). Regulatory frameworks increasingly require documentation, traceability, and explainability of automated driving functions, reflecting societal expectations for responsible AI deployment (European Union, 2022; UNECE, 2023).

Collectively, these findings point to a paradigm shift in automotive safety: from component-level reliability toward holistic governance of complex, adaptive socio-technical systems.

## Discussion

The findings of this study invite a deeper discussion of their theoretical, practical, and regulatory implications. At a theoretical level, the evolution of automated and connected vehicles challenges classical safety engineering paradigms rooted in linear causality and deterministic control. Traditional functional safety approaches assume that hazards can be identified, mitigated, and verified through systematic analysis of predefined failure modes. However, AI-driven systems introduce emergent behaviors arising from data-driven learning, interaction with unpredictable environments, and continuous software updates (Pérez-Cerrolaza et al., 2023).

This raises fundamental questions about the adequacy of existing standards. While ISO 26262 and related frameworks provide a robust foundation for managing random hardware failures and systematic software faults, they do not fully address epistemic uncertainty inherent in machine learning models. Scholars argue that causality-based approaches, as discussed in relation to ISO 26262 and emerging safety standards, must be extended to incorporate probabilistic reasoning and scenario-based validation (Maier & Mottok, 2022). The UNECE's New Assessment/Test Method for Automated Driving represents a regulatory response to this challenge, emphasizing scenario coverage and operational design domain validation rather than exhaustive testing (UNECE, 2023).



From a practical perspective, the convergence of functional safety and cybersecurity necessitates interdisciplinary collaboration across organizational silos. Automotive manufacturers must integrate safety engineering, information security, software development, and data governance into unified processes. Research on emergency operation concepts in power supply domains illustrates how cross-domain coordination can enhance resilience in safety-critical systems (Kilian et al., 2022). Applying similar principles to automated driving may improve system robustness against both accidental failures and malicious attacks.

The discussion also highlights the centrality of organizational safety culture. Accident investigations demonstrate that technological sophistication cannot compensate for governance failures or misaligned incentives. The critique of inadequate safety culture in automated vehicle testing underscores the need for ethical leadership, transparent decision-making, and continuous risk evaluation (NTSB, 2019; Wilcox, 2021). These insights resonate with broader safety science literature, which emphasizes that accidents are often systemic rather than attributable to isolated technical faults.

Regulatory frameworks play a crucial role in shaping these organizational behaviors. The European Union's approach to artificial intelligence regulation reflects a precautionary stance, prioritizing fundamental rights, accountability, and human oversight (EC, 2021). While critics argue that stringent regulation may slow innovation, proponents contend that clear rules can foster trust and market stability. The present analysis suggests that effective regulation should not be viewed as a constraint but as an enabler of sustainable innovation, providing shared expectations and reducing uncertainty for all stakeholders.

Nevertheless, limitations remain. Current regulations and standards are evolving in parallel, sometimes leading to fragmentation and overlapping requirements. Manufacturers operating in global markets must navigate diverse regulatory landscapes, increasing compliance complexity. Moreover, transparency requirements may conflict with proprietary interests and competitive dynamics, particularly in AI algorithm development (Schulze, 2022).

Future research should therefore focus on harmonization strategies that align international standards, regulatory instruments, and best practices.

Interdisciplinary studies integrating legal analysis, systems engineering, and human factors research are essential to address unresolved questions about responsibility allocation, explainability, and long-term societal impacts of automated mobility.

## Conclusion

This article has presented a comprehensive, integrative examination of safety governance in AI-enabled automated and connected vehicles, grounded strictly in established standards, regulatory frameworks, accident investigations, and peer-reviewed research. The analysis demonstrates that the safety of future mobility systems cannot be ensured through isolated technical solutions or fragmented compliance efforts. Instead, it requires a holistic governance architecture that integrates functional safety, cybersecurity, data governance, organizational culture, and regulatory oversight.

Artificial intelligence has the potential to significantly enhance road safety, but it also introduces new forms of uncertainty and systemic risk. Addressing these challenges demands a shift from traditional quality management paradigms toward adaptive, transparent, and ethically informed safety assurance models. International standards such as ISO 20077 and UN Regulation No. 155, alongside emerging AI legislation and assessment methodologies, provide important building blocks for this transformation. However, their effectiveness ultimately depends on coherent implementation and genuine organizational commitment to safety and responsibility.

By synthesizing diverse sources into a unified analytical narrative, this study contributes to a deeper understanding of how technological innovation, regulation, and societal values intersect in the context of automated driving. The findings underscore the importance of continued interdisciplinary research and international collaboration to ensure that the deployment of AI in mobility serves the public good, sustains trust, and delivers on its promise of safer roads for all.

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